



**Views on IFM's bid for
an additional 10%
stake in Flughafen
Wien**

March 2016

Executive summary

- As one of the largest long term shareholders of Flughafen Wien (“FLU”) we welcome the interest that IFM has demonstrated in the company.
- However we believe that the offer to buy a 10% stake at a price of €100/share significantly undervalues FLU and does not sufficiently compensate existing shareholders for the substantial reduction of remaining free-float.
- We are surprised by the Austrian takeover commission’s apparent decision that a quasi-delisting and material reduction in free float of one of the regions’ best infrastructure assets does not require a full takeover offer.
- Over the last couple of years FLU’s management team as been doing a world-class job at creating value:
 - Operational progress based on a clearly communicated strategy
 - Reliable and growing dividend payment
 - A tripling of net income and a third higher margins in a low-growth environment full of macro crises
- It’s our expectation that management will continue to outperform improving operating results and consequently steadily growing dividends.
- By paying €100/share IFM is keeping a disproportionate part of this value creation while further reducing the modest free float. Our analysis shows a fair price of at least €124/share¹, implying an estimated EV/EBITDA 2015 of 10.8x, below the peer median of 11.3x².

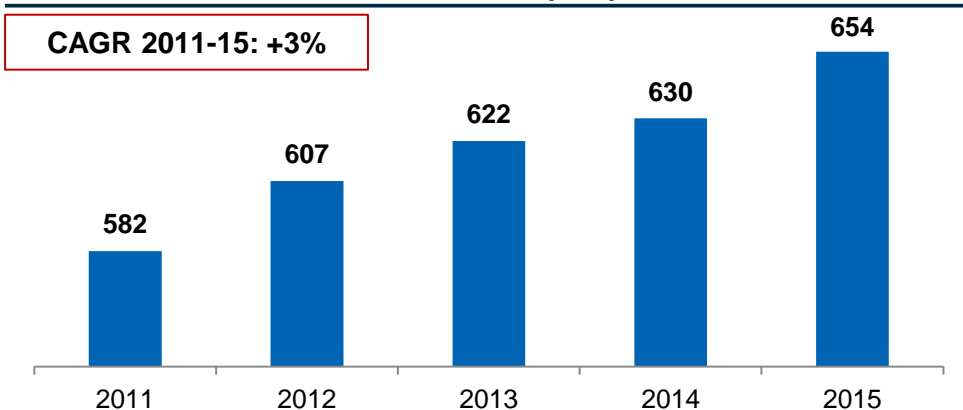
At €100/ share, we are not interested in tendering our shares and cannot recommend that other shareholders follow suit

1) Equivalent to the median for the bottom of the range of the different valuation approaches shown on slide 6 (excluding transaction multiples).

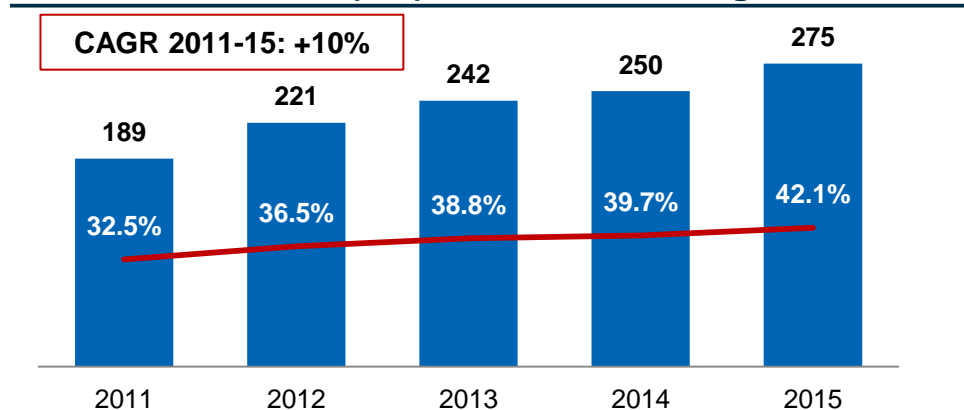
2) Based on 2015E estimates for the peer group, adjusted data from Bloomberg as of 30/03/2016. Peer group includes AENA (12.7x), Fraport (8.9x), ADP (10.9x), and Flughafen Zuerich (11.7x).

Management has demonstrated an outstanding execution track record

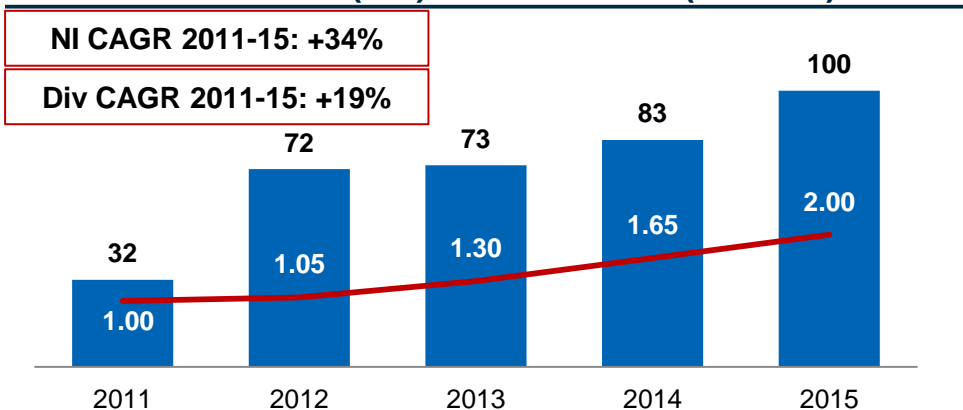
Revenues (€m)



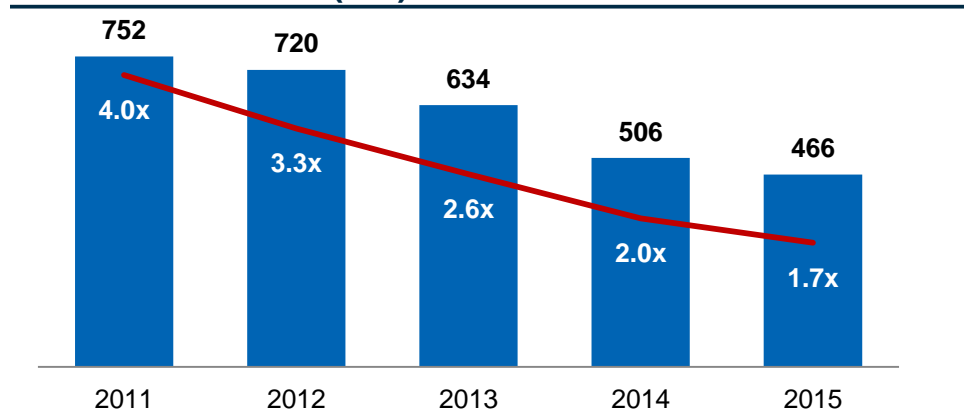
EBITDA (€m) and EBITDA margin



Net income (€m) and Dividend (€/share)



Net Debt (€m) and Net Debt / EBITDA

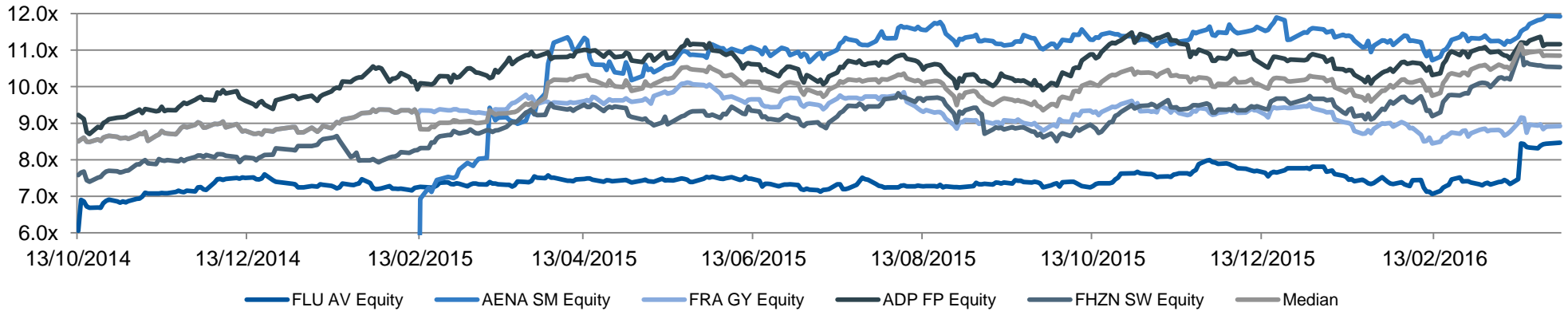


Since the last IFM offer in 2014 a lot has changed at FLU...

	2014	2015	Change
Despite the crisis in CIS/ Russia pax numbers are up ...	22.5 million	22.8 million	+1.3%
... and once again management has achieved strong productivity gains ...	EBITDA margin: 39.7%	EBITDA margin: 42.0%	+2.3pp
... which has contributed to a continued reduction of financial leverage ...	Net Debt: €506.2m	Net Debt: €466.0m	-7.9%
... and increased shareholder remuneration.	€ 1.65/ share	€2.00/ share	+21.2%

... As well as market valuations for the sector

EV/EBITDA evolution after first IFM offer



Implied FLU share price based on median EV/EBITDA for the peer group (€/share)

Median EV/EBITDA multiples

13/10/2014: 8.6x
30/03/2016: 10.9x



Source: Bloomberg, company data, Petrus Advisers

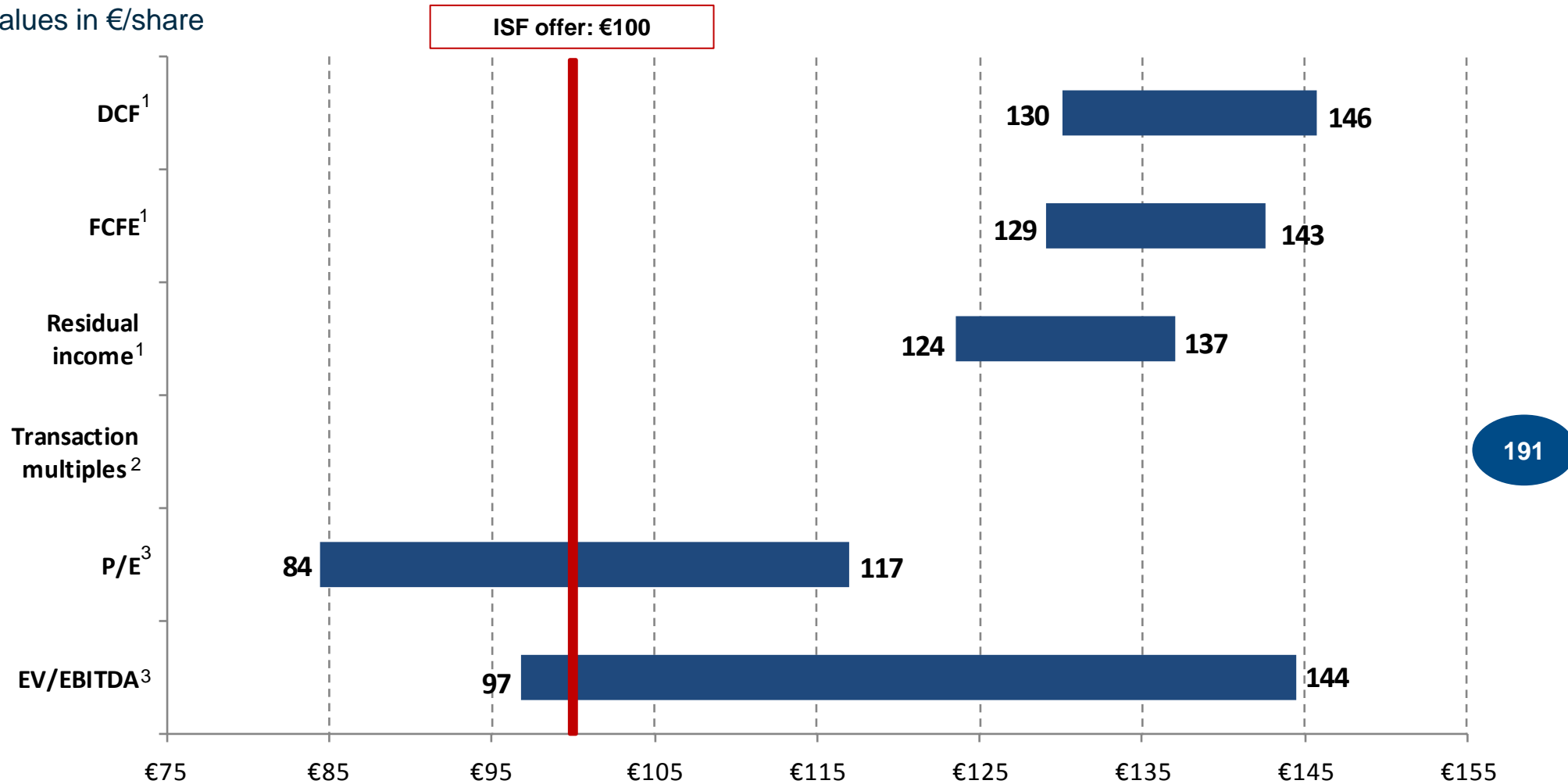
1) Calculated based on end year data for 2014.

2) 2015 Net debt vs. 2014 Net debt.

3) Based on FLU's 2016 EBITDA estimate (before Malta stake increase) of at least €280m.

Illustrative valuation overview: IFM offer substantially undervalues FLU

Values in €/share



1) Petrus Advisers estimates.

2) Based on the median for the deals of Stansted (EV/EBITDA 15.9x), Edinburgh (EV/EBIT 30.7x), and as estimated for London City (EV/EBITDA 28x).

3) Petrus Advisers estimates for FLU. Based on 2016E estimates for the peer group, adjusted data from Bloomberg as of 30/03/2016. Peer group includes AENA (12.2x EV EBITDA, 20.0x P/E), Fraport (8.6x, 17.0x), ADP (10.4x, 22.4x), and Flughafen Zuerich (10.8x, 23.5x).

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